

# **Sustainable Cities – the Importance of Collaboration**





## Challenges:

- Population: growth – ageing, smaller households
- Mobility: 67% car use; limited active transport; lack of public transport
- More need for social services
- Energy and green spaces

43<sup>ste</sup>  
**Dag  
van het  
Woord**  
zaterdag 5 februari 2022

**Met o.a.**  
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H.A.P!

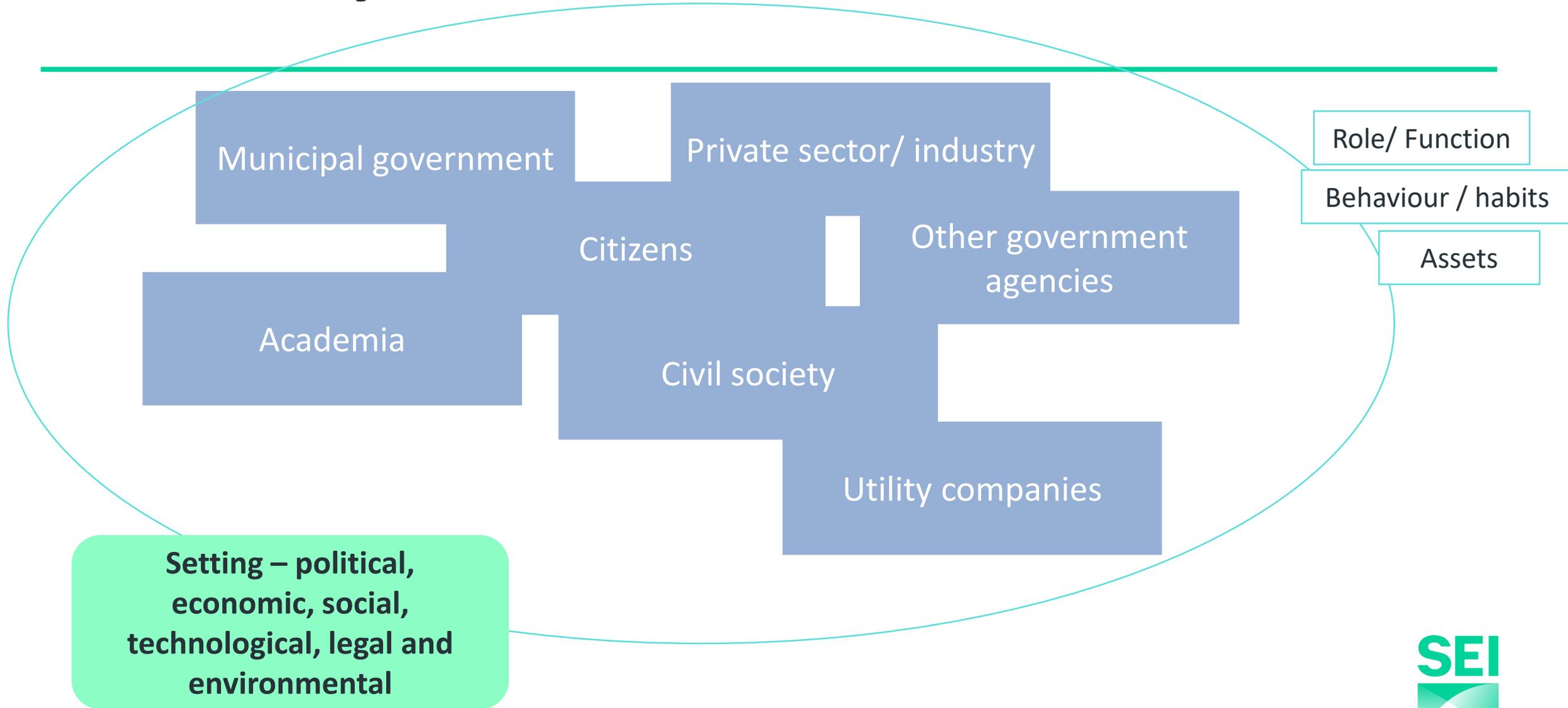


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**hb**  
**H.A.P!**  
**SPOR**  
**Belfius**



# Cities as systems



# To become more sustainable

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- System improvement – incremental adjustments (technological substitution; re-configuration)
- System innovation – society-wide transformation; de-alignment and re-alignment
- Transformation: “messy, conflictual and highly disjointed” (Meadowcroft, 2009)
- Pluralism –
  - Tension = opportunity for thinking and acting beyond solving technological problems
  - Ideas
  - Structures and Agency - power

## Sources:

Geels and Schot (2007). Typology of sociotechnical transition pathways. *Research Policy*, 36, 399-417.

Meadowcroft, J. (2009). What about politics? Sustainable development, transition management, and long term energy transitions. *Policy. Sc.* 42:323-340

Seppälä, M. (2021). Radical Uncertainty Requires Radical Collaboration. *Sitra*.

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# Across Europe

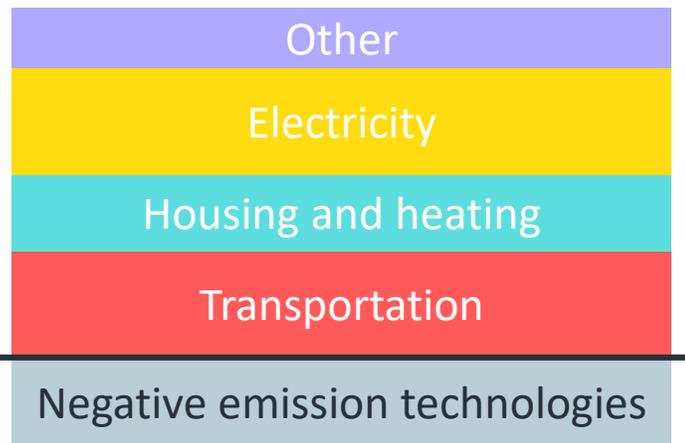
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Creating climate neutral cities - the approach supported by Viable Cities SIP:

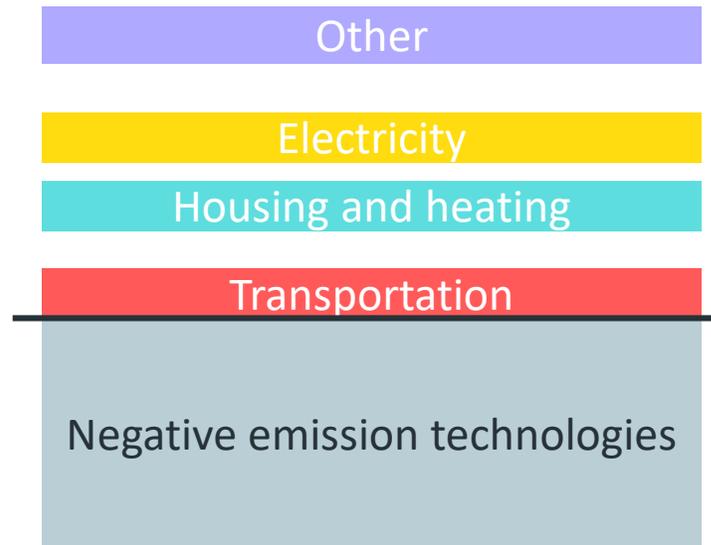
- 1) Greenhouse Gas Emissions at city level in 2030 = starting from current GHG profile + forecast using assumptions on population growth, behaviour, technology efficiency
- 2) Defining actions for emission reduction in the city – behaviour change; technology improvements and negative emission technologies -> dynamic, looking at the different actors in the city (citizens, municipal government, private sector, civil society and other government actors)
- 3) Assessing consequences -> dynamic as step 2 is dynamic
  - a. Financial calculation incorporates both capital expenditure and operational expenditure;
  - b. Analysis of policy instruments (regulatory; economic and voluntary instruments)

# Financing climate neutral cities

## 1. Forecasted emissions (2030)



## 2. Defining actions – goal is net zero



## 3. Assessing consequences

- Financial needs

$$f(x) = -I_{at} + \sum_{t=0}^n \frac{R_{at} - C_{at}}{(1 + i_a)^t}$$

With: Capital investment (I); Revenue (R); Costs (C); over time (t); per actor (a) with  $i$  the interest rate per type of actor

- Policy instruments needed to align

# Collaboration is key

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- Combination of options – behavioural change, technology improvements and negative emission technologies
- Connections between options - dynamic
- **All** actors in and around the city – **all** cities
- Consequences – avoiding lock in, white elephants, stranded assets, exclusion, disconnect and disempowerment

# How?

- Phases: scoping – initiating – implementing
- Transactional to integrative to transformational relationship
- Trustful collaborative working requires:
  - Individual: curiosity, humility and generosity
  - Team: facilitation, shared purpose, identification with own organization and mission of the innovation arena
  - community: committed policymakers

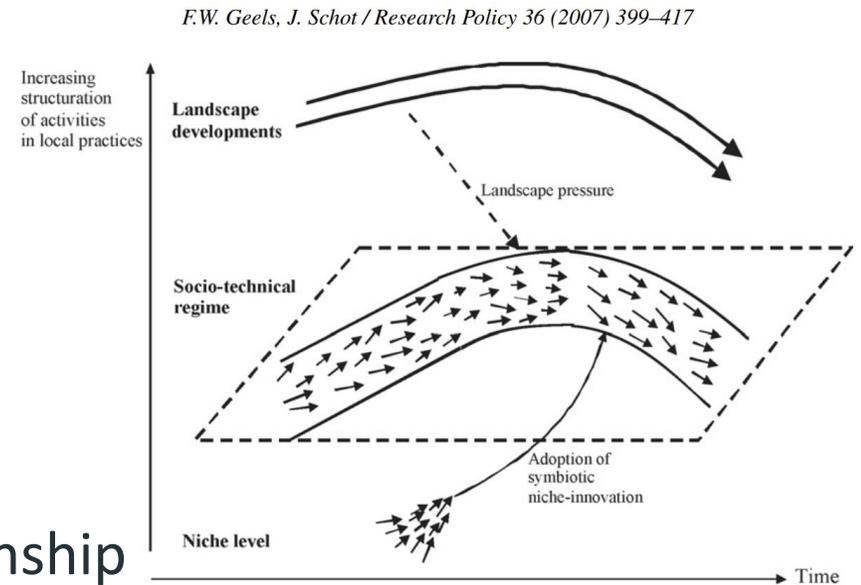


Fig. 5. Transformation pathway.

## Sources:

Moreno-Serna, J. et al (2020). Catalyzing Transformational Partnerships for the SDGs: Effectiveness and Impact of the Multi-Stakeholder Initiative El día después. *Sustainability*, 12, 7189.

Austin et al. (2012). Collaborative Value Creation: A Review of Partnering between Nonprofits and Businesses: Part I. *Value Creation Spectrum and Collaboration Stages*. *Nonprofit Volunt. Sect. Q.* 41,726-758.

# Who?

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- Mayors
- Innovation arenas – quadruple helix – learning
  - Understanding barriers and incentives
  - Anchoring of concepts, group, ideas
  - Developing the vision, plan, setting targets
- Intermediary organizations and transnational networks – horizontal and vertical

## Sources:

Evans et al (2021). How Cities Learn: From Experimentation to Transformation. Urban Planning by Experiment Vol 6, No. 1. <https://doi.org/10.17645/up.v6i1.3545>

Bulkeley (2020). Cities and the Governing of climate change. Annu. Rev. Environ. Resour. 35:229-53

Bush, H and McCormick, K (2014). Local power: exploring the motivations of mayors and key success factors for local municipalities to go 100% renewable energy. Energy, Sustainability and Society, 4, 5.

Fraser et al (2022). Leaders or networkers? The role of mayors in renewable energy transition. Environmental Innovation and Societal Transitions. Vol 42, 301-316

# Collaboration – the role of universities

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- Knowledge creation
- Orchestration of the multi-actor innovation networks
- Guardians – distributive justice (costs and benefits), procedural justice (due process), cosmopolitan justice (global externalities), and recognition justice (vulnerable groups)

Requires: impartial, curious, long-term perspective, responsiveness, adaptability, strategically direction, autonomous governance and dense links with partners

## Sources:

Reichert (2019). EUA Study The Role of Universities in Regional Innovation Ecosystems. [https://www.eua.eu/downloads/publications/eua%20innovation%20ecosystem%20report\\_final\\_digital.pdf](https://www.eua.eu/downloads/publications/eua%20innovation%20ecosystem%20report_final_digital.pdf)

Sovacool, B.K., Martiskainen, M., Hook, A. *et al.* Decarbonization and its discontents: a critical energy justice perspective on four low-carbon transitions. *Climatic Change* **155**, 581–619 (2019). <https://doi.org.ezp.sub.su.se/10.1007/s10584-019-02521-7>

Vanhuysse, F. and Jokiahho, J. (2021). The role of municipal governments in the sustainability transition – research and experimentation. Innovate4Cities Conference, 11-15 October 2021.

# A miracle

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1 in 400 trillion

# Thank you!

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